MBA (International Business) - IV SEMESTER

PAPER - XVI GLOBAL FINANCIAL MARKETS AND INSTRUMENTS

Course Code: 38 Paper Code: MBIB 4001

Objective

> To introduce and enhance skills on Global Financial Market, instruments and strategies.

UNIT-I

Introduction to International Financial System - Brettonwood conference and afterwards; European monetary system. Fixed vs Floating Exchange Rate regimes – International economic institutions – IMF, World Bank and WTO

UNIT-II

Creation of Euro Currency Markets - Creation of Euro Dollar - Emergence of Global Currency Markets - Size and Structure of Europe and Asian Markets - Transaction - Regulatory systems - Major instruments

UNIT-III

International Financial Markets and Instruments - International capital and money market instruments and their salient features; Integration of financial markets and approach; Arbitrage opportunities; Role of financial intermediaries.

UNIT-IV

International Money Market Instruments and Institutions - GDRs, ADRs, IDRs, Euro Bonds, Euro Loans, Repos, CPs, derivatives, floating rate instruments, loan syndication and Euro deposits; IMF, IBRD, Development Banks.

UNIT-V

Global Shopping for funds and Investments - Comparison of Domestic, Foreign and Euro Currency Markets for Lending and Investment - Forex Risk - Interest Rate Parity - Cover deals - Using global markets for Hedging - Arbitrage - speculation - Cost comparisons.

REFERENCES

Buckley, Adrian, MULTINATIONAL FINANCE, Prentice Hall of India, New Delhi

Henning, C.N., Piggot, W. and Scott, W.H, INTERNATIONAL FINANCIAL MANAGEMENT, *Mc Graw Hill, Int. Ed., New York.*

Maurice, Levi, INTERNATIONAL FINANCE, McGraw Hill, Int. Ed., New York.

Rodriqufe, R.M and E.E Carter, INTERNATIONAL FINANCIAL MANAGEMENT, *Prentice Hall of India, Delhi.*

Shaprio, **A.C.**, MULTINATIONAL FINANCIAL MANAGEMENT, *Prentice Hall of India*, *New Delhi*.

MBA (International Business) - IV Semester

PAPER - XVII FOREIGN TRADE AND POLICY

Course Code: 38 Paper Code: MBIB 4002

Objectives

- > To understand the policy framework of India which will enhance the conceptual knowledge, and
- > Ability to apply the fundamental concepts to apply the fundamental concepts to complex business realties.

UNIT-I

International Trade - Theories of foreign trade - absolute and comparative advantage theories; Modern theory of trade - Hecksher- Ohlin theory; Terms of trade; Theory of international trade in services; Balance of payments and adjustment mechanism.

UNIT-II

Commercial Policy Instruments - Tariffs, quotas, anti dumping/countervailing duties; Technical standards; Exchange controls and other non-tariff measures.

UNIT-III

India's Foreign Trade and Policy - Direction and composition of India's foreign trade; Export – Import policy; Export promotion and institutional set – up; Deemed exports; Rupee convertibility.

UNIT-IV

Instruments of Export Promotion - Export assistance and promotion measures; EPCG scheme; Import facilities; Duty exemption schemes; Duty drawback; Tax concessions; Marketing assistance; Role of export houses, trading houses and state trading organizations; EPZs and SEZs & EOUs.

UNIT-V

Foreign Investment Policy - Policy and frame work for FDI in India; Policy on foreign collaborations and counter trade arrangements; Indian joint ventures abroad; Project and consultancy exports.

REFERENCES

Gupta, R.K., ANTI-DUMPING AND COUNTERVAILING MEASURES, Sage Publications, New Delhi.

Nabhi's EXPORTER'S MANUAL AND DOCUMENTATION, Nabhi Publication, New Delhi

Sodersten, B.O, INTERNATIONAL ECONOMICS, MacMillan, London.

Varsheny R.L. and B. Bhattacharya, INTERNATIONAL MARKETING MANAGEMENT, *Sultan Chand & Sons,New Delhi.*

Verma, M.L, International Trade, Commonwealth Publishers, Delhi.

MBA (International Business) - IV Semester

PAPER - XVIII CROSS CULTURAL BUSINESS MANAGEMENT

Course Code: 38 Paper Code: MBIB 4003

Objective

> The course seeks to develop a diagnostic and conceptual understanding of the cultural and related behavioural variables in the management of global organization

UNIT-I

Introduction - Concept of Culture for a Business Context; Brief wrap up of organizational culture & its dimensions; Cultural Background of business stake-holders [managers, employees, share holders, suppliers, customers and others] - An Analytical frame work

UNIT-II

Culture and Global Management - Global Business Scenario and Role of Culture- A Frame work for Analysis; Elements & Processes of Communication across Cultures; Communication Strategy for/ of an Indian MNC and Foreign MNC & High Performance Winning Teams and Cultures; Culture Implications for Team Building

UNIT-III

Cross Culture – Negotiation & Decision Making - Process of Negotiation and Needed Skills & Knowledge Base – Over view with two illustrations from multi cultural contexts [India – Europe/ India – US settings, for instance]; International and Global Business Operations- Strategy Formulation & Implementation; Aligning Strategy, Structure & Culture in an organizational Context.

UNIT -IV

Global Human Resources Management - Staffing and Training for Global Operations – Expatriate - Developing a Global Management Cadre.. Motivating and Leading; Developing the values and behaviors necessary to build high-performance organization personnel [individuals and teams included] – Retention strategies.

UNIT-V

Corporate Culture - The Nature of Organizational Cultures Diagnosing the As-Is Condition; Designing the Strategy for a Culture Change Building; Successful Implementation of Culture Change Phase; Measurement of ongoing Improvement.

REFERENCES

Deresky Helen, INTERNATIONAL MANAGEMENT: MANAGING ACROSS BORDERS AND CULTURES, *PHI*, *Delhi*

Esenn Drlarry, Rchildress John, THE SECRET OF A WINNING CULTURE: PHI, Delhi

Cashby Franklin, REVITALIZE YOUR CORPORATE CULTURE: PHI, Delhi

MBA (International Business) - IV Semester

PAPER - XIX

INTERNATIONAL LOGISTICS MANAGEMENT

Paper Code: MBIB 4004

Course Code: 38 Objectives

> The course provides the analytical framework for understanding the logistics model and supply chain techniques in an international perspective

UNIT - I

Marketing Logistics - Concept, objectives and scope; System elements; Importance – Elements of Logistics system - Relevance of logistics in international marketing; International supply chain management and logistics; Transportation activity – internal transportation, inter-state goods movement – Factors influences Distribution and Logistics.

UNIT - II

Transportation - Containerization; CFS and inland container depots; Dry ports - Road - Multimodal transportation - CONCOR; Role of intermediaries including freight booking, shipping agents, C&F agents.

UNIT - III

General Structure of Shipping - Characteristics - Types of shipping - liner and tramp - Conference chartering operations - Freight structure and practices - Chartering principles and practices; UN convention on shipping information – Documents for shipping of goods.

UNIT - IV

Air Transport - Air transportation –total cost concept, advantages, freight structure and operations; Carrier consignee liabilities – Cargo handling – Information support System

UNIT - V

Inventory Control and Warehousing - Inventory management – concepts and application to international marketing; Significance and types of warehousing facilities; Total cost approach to logistics.

REFERENCES

Asopa, V.N., SHIPPING MANAGEMENT: CASES AND CONCEPTS, Macmillan, New Delhi.

Desai, H.P, INDIAN SHIPPING PERSPECTIVES, Anupam Publications, Delhi,

Khanna, K.K., PHYSICAL DISTRIBUTION, Himalaya Publishing, Delhi.

Lambert, D et al, STRATEGIC LOGISTIC MANAGEMENT, Tata McGraw Hill, New Delhi.

Shipping Documents and Reports, UNCTAD

MBA (International Business) - IV Semester PAPER - XX FOREX MANAGEMENT AND CURRENCY DERIVATIVES

Course Code: 38 Objectives

> To enable the students to have an in-depth understanding of the principles and procedures relating to Forex markets and different types of currency derivatives and its operations.

Paper Code: MBIB 4005

UNIT-I

The Foreign Exchange Market - Organisation - Spot Vs Forward Markets - Bid and Ask rates - Interbank Quotations - International Market Quotations - Cross Rates - Merchant Rates - FEDAI Regulations - Role of RBI

UNIT-II

Exchange Rates - Exchange rate systems - Gold Standard - Bretton Woods - Fixed Vs Floating Exchange Rate systems - Determinants of Exchange Rates - Exchange Controls.

UNIT-III

Foreign Exchange Transactions – Purchase and Sale transactions – Spot Vs Forward transactions – Forward Margins – Interbank Deals – Cover deals – Trading – Swap deals – Arbitrage Operations – Factors determining Forward margins – Different types of Foreign exchange exposers.

UNIT-IV

Ready and Forward Exchange Rates – Principle types of Ready Merchant rates – Ready rates based on cross rates – Forward exchange contracts – Execution of Forward contracts – cancellation and Extensions - Dealing position – Exchange position – Cash position.

UNIT-V

Currency Derivatives – Currency Forwards – Currency Futures – Currency Options – Exchange traded transactions – Financial Swaps – Forward Rate agreements – Interest Rate Options.

REFERENCES

Alan C Shapiro, MULTINATIONAL FINANCIAL MANAGEMENT, *Prentice Hall,* New Delhi Francis Cherunilam, INTERNATIONAL ECONOMICS, *Tata Mc Graw Hill Pub Ltd,* New Delhi Ian H Giddy, GLOBAL FINANCIAL MARKETS, *AITBS Publishers and Distributors,* New Delhi C Jeevanandam, FOREIGN EXCHANGE: PRACTICE, CONCEPTS, *Sultan Chand & Sons,* New Delhi Vijayabhaskar P and Mahapatra B., DERIVATIVES SIMPLIFIED, RESPOSE BOOKS, *Sage Publications,* New Delhi.